The Development Fund's

# Anti-corruption policy



## Introduction

The Development Fund is accountable for all funds received for the whole organisation. The Development Fund acknowledge that mismanagement and corrupt practices are common in the countries we operate. The anti-corruption policy is made to ensure responsible funds management in respect of all stakeholders, including donors, partners, employees and suppliers, with the aim to achieve best possible effects for the end-beneficiaries.

#### **Corruption defined by The Development Fund**

- Corruption is defined by The Development Fund as all abuse of power, money or position for illegitimate personal or group benefits.
- This includes all forms of economic corruption, such as bribes, embezzlement, extortion, kickbacks and fraud.
- It also covers all forms of nepotism and illegitimate favouritism of groups or employees based on ethnicity, religion, gender, political affiliation or other identity.
- This list is not exhaustive and does not mean that something not listed here is allowed.

#### The Development Fund 's position on corruption

The Development Fund practices a zero-tolerance policy on corruption.

- The Development Fund are aware that corruption takes place in all societies. DF work actively to prevent corruption, and react with a clear position and concrete action when corruption is discovered.
- The Development Fund practice the principal "do no harm" ref. MEAL guideline

#### Who does this policy apply to?

- All Development Fund 's employees must commit to this anti-corruption policy and are not allowed to be involved in any corrupt practices as defined in this policy. The Development Fund management has a responsibility to adhere to and promote this policy.
- The Development Fund select partners and suppliers that share and comply with this zero-tolerance policy and will promote discussion and understanding of this position with partners when necessary.



# Development Fund measures to avoid corruption

#### Dissemination

- The Development Fund will actively promote its anti-corruption policy and related documents to all employees, partners, donors and suppliers.
- The Development Fund will actively present and discuss this policy in relevant forums The Development Fund take part in.

#### Formal commitment in writing

- Every employee must commit to this anti-corruption policy by signing on it as part of the Code of Conduct, confirming that they have read and understood it. The signed declaration will be kept in the personnel folder of each staff member.
- The Development Fund partners are expected to have similar policies and must sign their policy in conjunction with the signing of the partner-agreement.

#### Training

- New employees of all The Development Fund offices will be given training in existing anti-corruption policies and practices during their inception phase
- Existing employees of all The Development Fund offices will be given refresher courses every two years.
- Partners are expected to offer such training to all employees. The Development Fund will provide partners capacity building in anti-corruption and training on a regular basis.

#### Mainstreaming anti-corruption in management procedures

- The Development Fund management must ensure the development of systems, structures practices and culture that promotes trust and eliminates corruption.
- Anti-corruption work will be mainstreamed in all management procedures.

### The Development Fund warning channels and procedures

#### Who has a duty to report (to management, donors, partners)?

Anyone affected by our work or the projects we support have a right and a duty to report. This includes:



- Employees, consultants and others directly involved in the organisation
- Our partner organisations
- Institutional/individual donors
- Supporters and stakeholders

All of the above are encouraged to react and report immediately at any possible corrupt practices by anyone involved in or with The Development Fund.

This may be done anonymously.

#### Where to report suspicion of corrupt practices?

• We encourage that complaints of misconduct are directed to the person concerned and/or the relevant line manager because this person is closest to the activities. If the issues are not resolved through dialogue, or it is difficult to address them directly with the person in question, we recommend that our online whistleblowing mechanism below be used.

#### www.utviklingsfondet.no/om-oss/whistleblowing

The Development Fund will immediately report any indication of corruption towards The Development Fund partners as required to the Control Unit in Norad and MFA, or similar mechanisms with any other donor.

# The Development Fund reaction in case of suspected or verified non-compliance

#### Who may The Development Fund react towards?

- The Development Fund has the duty to react on any indication of corruption "defined in chapter 1" by its own employees.
- The Development Fund has the duty to react on any indication of corruption "defined in chapter 1" by partners and suppliers.

#### Duty to investigate (and involve law enforcement authorities)

The Development Fund practices the principle of "Duty to investigate" whereby all reported cases or suspected cases of corruption will be duly investigated.



- We will draw upon relevant external competence and/or authorities to investigate such cases (s.a. auditors)
- The Development Fund will report to the national law enforcement authorities in all cases where breach of law is suspected.
- In the case of any indication of corruption under the responsibility of partners, The Development Fund has a duty of investigation and reporting to back donor without undue delay.

#### Duty to suspend (staff contract, partnership contract, supplier contract)

- The Development Fund practices the principle of "duty to suspend", whereby we will suspend any employee, partner or supplier from their role with The Development Fund, if any subject to investigation as described under Duty to investigate, until such investigation confirms corrupt practices or any irregularities.
- The Development Fund expect our partners to practice this principle, and The Development Fund will only react if such measures have not been taken within reasonable time from the case came to our knowledge.

#### Duty to sanction in case of verification

In the cases where corrupt practices have been proven or comes to our knowledge, The Development Fund reserves the right to demand:

Freeze of funds

Repayment of misused funds

Cancellation of contract with relevant partners

Dismissal of The Development Fund staff involved in the case

Report the case to relevant authorities

# The Development Fund 's tools for compliance

The Development Fund has several documents and tools to support the anticorruption work. The organisation is aiming to establish a comprehensive risk management system to support the anti-corruption policy.



#### Internal documents:

Document name	Language	Comment
Development Fund anti-corruption policy	English	This document
Development Fund Guidelines on How	English	
to handle corruption		
Development Fund Guidelines for	English	
reporting		
Development Fund Code of Conduct	English	
Development Fund Ethical Guidelines	English	
Audit instructions from The	English	
Development Fund's auditor to local		
auditor		
The Development Fund Main Contract in	English	
partnerships		
The Development Fund Office	English	
handbook		
Procurement Guidelines, Norad	English	
General Conditions, Norad	English	
Håndtering av mistanke om økonomiske	Norwegian	It will be translated to
misligheter (Norad) (How to handle		English
suspicion of economic misconduct)		
Håndtering av varsler om trakassering	Norwegian	It will be translated to
hos Norads partnere (Norad) (How to		English
handle whistle-blowers warning of		
harassment)		
The Development Fund Annual Report	Norwegian	
	& English	

#### Main tools for The Development Fund anti-corruption work towards partners and projects:

Document name	Language	Comment
Project budgets and plans		Annual
Financial Reports		Quarterly
Annual local external audits		Annual
Development Fund audits of partner		Annual
projects		
Management letters		Annually and follow-up
Development Fund meetings with local		Annually
partner and auditor		
Development Fund anti-corruption		Regularly
dialogue with partner		
Development Fund Internal Control visits		Annually
by partner		
Mid-term reviews conducted by externals		Half way in projects
Institutional Assessment of partners		Every 4 years?
Development Fund's Anti-corruption		See note 2 "training"
training for employees and partners		

